What's Working to Narrow Academic Achievement Gaps Post-Pandemic: Insights from School Districts and Partners

May 14, 2024



gradelevelreading.net @readingby3rd #GLReading #LearningTuesdays

Panelists



Adrienne Battle, Ed.D. Superintendent Metro Nashville Public Schools



Jenny Bogoni Executive Director Read by 4th Interim Senior Director for External Relations and Strategic Engagement Free Library of Philadelphia Foundation



Dontrelle Young Foster President and CEO Housing Authority of the Birmingham District, Alabama

Panelists (continued)



Noris Price, Ed.D. Superintendent Baldwin County Schools Georgia



Mark A. Sullivan, Ed.D. Superintendent Birmingham City Schools Alabama



Tony B. Watlington, Sr., Ed.D. Superintendent School District of Philadelphia Pennsylvania

What's Working to Narrow **Academic Achievement Gaps Post-Pandemic** May 14, 2024





Dr. Adrienne Battle Director of Schools



80,000+ STUDENTS

Black	39.4%
Hispanic/Latino 30	0.72%
White	25.1%
Asian	3.96%
American Indian or Alaska Native	0.21%
Native Hawaiian or Other Pacific Islander	0.16%

English Learner Students	
Exceptional Education Students	
Graduation Rate	



Breakfast Lunch





21.06%

12.22%

82.4%

MNPS provides a device to every student and hotspots to families who do not have internet access in their home.

159 SCHOOLS

E

	RR
Early Learning Centers	4
lementary Schools	70
Aiddle Schools	29
ligh Schools	23
Iternative Learning Centers	3
exceptional Education Schools	3
Charter Schools	27
Avg. Age of Buildings	50 years
Avg. Annual Maintenance Cost	\$19,700,000
Annual Budgeted Utilities Cost	\$26,000,000
Metro Schools has saved \$8.5 millio	on over the past
three years through energy conserv	ation programs.

1 - -

11,030 STAFF

Certificated	6,896
Support	4,134
Avg. Years of Service	10

TEACHER STARTING SALARY

(no experience)	
Bachelor's Degree	\$46,271
Master's Degree	\$50,980
Doctorate	\$57,480



\$1,017,807,500 OPERATING BUDGET



\$498.6 MILLION ALLOCATED DIRECTLY TO SCHOOLS THROUGH STUDENT-BASED BUDGETING

Through student-based budgeting, money is allocated based on the unique needs of each student. For example, a school receives additional money for each English learner or exceptional education student it serves. No two students are the same, and Metro Schools' leadership recognizes that some students' needs cost more to meet.

ADDITIONAL BUDGETS

Nutrition Services Budget	
Capital Budget	
Federal grants	
(includes ESSER funding)	

\$47.4 million \$191 million \$323.1 million

37,026 MILES TRAVELED DAILY BY MNPS BUSES

Daily Figures:	
Students Transported	41,11
Stops	16,300
Routes	352
Drivers	294
Monitors	150





\$76 MILLION in HVAC improvements are underway throughout the district.

Post-Pandemic Academic Recovery

In the Education Recovery Scorecard, MNPS ranked:

- **3rd among top 100** districts in math growth from 2022 to 2023
- 6th among top 100 districts in reading growth from 2022 to 2023
- MNPS was one of just two large urban districts that ranked in the Top 10 for both math growth and reading growth



Achievement gaps

- According to the Tennessee Value Added Assessment System, Black, Hispanic/Latino, ED, SWD, and LEP students all showed more growth than the Tennessee average in math in 2022, and all but one of those groups continued to do that in 2023.
- Yet while all groups grew in proficiency rate, none of those groups grew as much as our All-Student Group, white students, or Asian students.
- According to TVAAS, Black, Hispanic/Latino, ED, and LEP students also exceeded the state average growth in grades 3-8 English Language Arts in 2022 and 2023, with SWD students exceeding statewide growth in 2022 and matching it in 2023.
- However, while each group grew in proficiency levels in grades 3-8, none grew as fast as the All, white, or Asian student groups.
- In the state's high school end-of-course English II test, scores have returned to pre-pandemic levels for All, ED, Black, and Hispanic/Latino student groups, but gaps persist in overall proficiency levels.



EVERY STUDENT KNOWN

MTSS is a framework that ensures the appropriate academic, behavioral, and social-emotional supports are in place for every student.



Multi-Tiered System of Support (MTSS)

ACADEMIC, BEHAVIORAL, AND SOCIAL-EMOTIONAL LEARNING $(RTI^{2} + RTI^{2} - B)$

TIERI

INCREASED SUPPORT FOR STUDENTS INCREASED SUDDORT FOR STUDENTS High-quality instruction and support for every student

TIER II

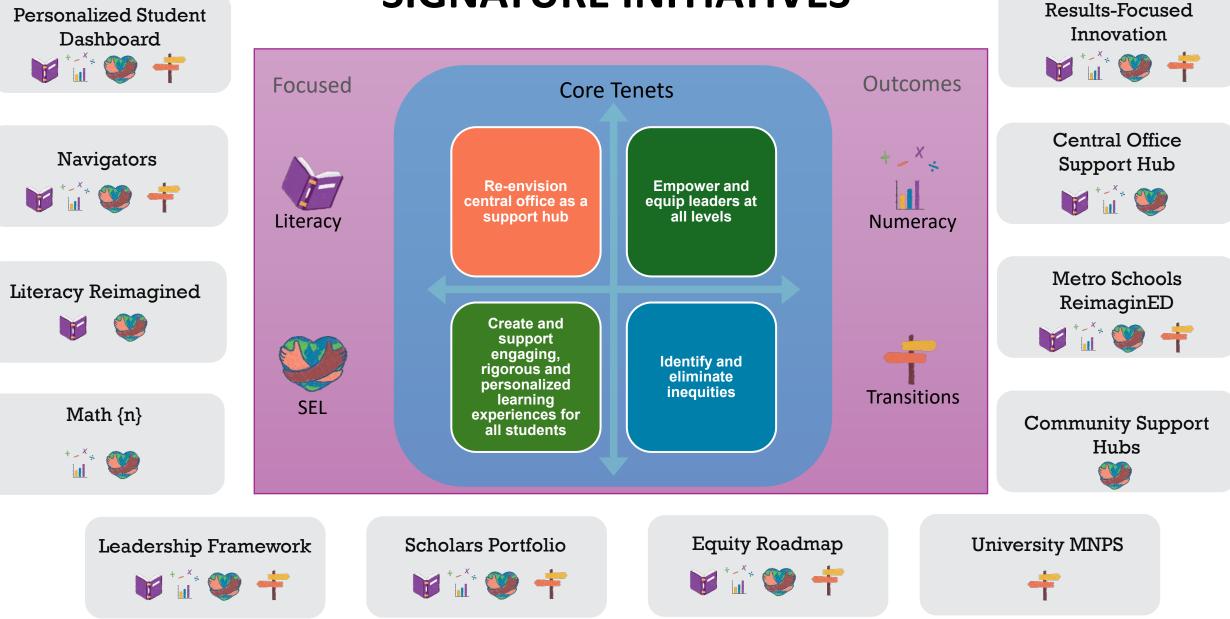
Interventions targeted to meet needs of some students

TIER III

Intensive interventions targeted to meet needs of a few students

Most intensive intervention for students with disabilities

SIGNATURE INITIATIVES



Every Student Known

FOCUSED OUTCOMES TO SUPPORT A PATH OF SUCCESS FOR EVERY STUDENT



personal and social responsibility.

(Dependent on school configuration.)

Every Student Known

FOCUSED OUTCOMES TO SUPPORT A PATH OF SUCCESS FOR EVERY STUDENT



Every Student Known

FOCUSED OUTCOMES TO SUPPORT A PATH OF SUCCESS FOR EVERY STUDENT

Grades 11-12



On-Track Graduation

11th-grade students are on track for on-time graduation with Ready Graduate* designation. 11th-grade students will complete a post-secondary transition plan to be revisited at the start of the senior year to ensure pathway to the future that each student envisions. 12th-grade students will complete all graduation requirements and earn Ready Graduate status.



Students develop more mature personal identity. Students understand the concept of community, including personal and social responsibility.

Personalized student dashboard



DEFINING THE INITIATIVE

Purpose:

To provide students and families with direct, on-demand access to current student assessment results, behavior data, attendance records, and course grades.

Personalized Student Dashboard

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ability

IMPLEMENTATION DATA

From 2022 to 2023, the average number of weekly log-ins increased by **282%**

5,535 JANUARY-AUGUST 2022

Average number of weekly log-ins

15,583 JANUARY-AUGUST 2023 Average number of weekly log-ins

literacy REIMAGINED & {math}ⁿ



DEFINING THE INITIATIVE

Purpose: To provide a standardized tier 1, high-quality curriculum with high-quality instructional materials to deliver equitable learning outcomes across all schools.

Accelerating scholars



DEFINING THE INITIATIVE

Purpose:

High-impact tutoring offered during or after school for proactively identified students in pursuit of helping them meet their literacy and math growth goals.

Research Highlight

Accelerating Scholars tutoring was most effective for students with lower baseline levels of achievement. For example, students who were in the bottom third of achie levels in MNPS who received a semester of tutoring improved their academic achievement in reading and math by a statistically significant 0.06 SD in reading and 0.07 SD in math. These estimates roughly equate to between four to six weeks of learning in reading and seven to nine weeks of learning in math for lowerperforming students.

KEY TAKEAWAYS / Other findings

- 1. A semester of Accelerating Scholars tutoring had a small positive effect on student achievement
- 2. Accelerating Scholars tutoring was most effective for students with lower baseline levels of achievement.
- 3. Students who participated in Accelerating Scholars for multiple semesters experienced meaningful larger achievement gains.
- 4. There was little evidence that the effectiveness of Accelerating Scholars was impacted as it was scaled up in the district.
- 5. There were few systematic differences in the effectiveness of Accelerating Scholars across tutoring session characteristics (e.g., in person vs. virtual, one-on-one vs. small-group)
- 6. There is no evidence that the effectiveness of tutoring varies between models (e.g., in person vs. online, teacher vs. support staff, etc.)

EQUITY ROADMAP



DEFINING THE INITIATIVE

Purpose:

Create observable practices that operationalize the district's commitment to racial equity by supporting school-based and Support Hub staff in taking intentional approaches to eliminating systemic barriers that disproportionally affect specific student groups and families – in the ultimate pursuit of creating equitable learning environments that foster strong academic skills, a sense of student agency, pride in one's cultural identities, and empathy for meaningful connections between educators, students and families.

DEFINING THE INITIATIVE

Intended Outcomes:

- 1. Reduce achievement gaps among targeted student groups within all district focused outcomes
- 2. Create standard, shared equity terminology, flexible support tools, and decisionmaking processes based on our district's equity values and shared beliefs
- 3. Increase competency among all staff capacity to interrupt inequitable practices, examine biases, and create inclusive, equitable school environments for students, families, and staff
- 4. Create a progress monitoring structure and tool for the menu of strategies within the Equity Roadmap

community partnerships are key: We cannot and should not do this work alone

 MARKETPLACE
 Search For & Place Classifieds
 Image: Contract of the classified of the classified

https://www.tennessean.com/story/opinion/contributors/2024/04/10/chronic-absenteeism-tennessee-.

CONTRIBUTORS | **Opinion** This piece expresses the views of its author(s), separate from those of this publication.

Tennessee schools face chronic absenteeism, but here's what Nashville is doing about it

Partnership between Metro Nashville Public Schools and Communities In Schools Tennessee supports students and yields encouraging results.

Adrienne Battle and Meredith Benton Guest Columnists Published 5:05 a.m. CT April 10, 2024 | Updated 5:05 a.m. CT April 10, 2024

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Thank you!





Literacy for All: Narrowing Academic Achievement Gaps Post-Pandemic

Our Community





- Baldwin County is home to approximately 43,635 residents
 - 52% Caucasian, 42% African American, 2.9%
 Hispanic, and 3.1% Other (U.S. Census Data, 2022
 - 42% of the population under the age of five lives in poverty compared to 28% in Georgia; 39% of the population between the ages of 5 and 17 live in poverty compared to 24% in Georgia.
 - 26% of the population suffers from food insecurity

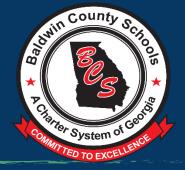
Our Community





- Primary Language- English
- Secondary Language Spanish
- Major Components of the Baldwin County's Economy:
 - Higher Education
 - Health Care
 - Food Service Industry
 - Small businesses
 - Service Occupations
- BCSD is the third largest employer in Baldwin County
- Educational data for 2018-2022 indicate that 85.5 percent of Baldwin County citizens 25 years and older are high school graduates or higher.
- 23.5 percent of persons 25 years or older hold a bachelor's degree or higher.

Our Community





- In 1803, the Georgia legislature called for the establishment and survey of a town to be named in honor of then-current governor, John Milledgeville (1758-1818), which resulted in the establishment of the city of Milledgeville.
- In December of 1804, Milledgeville was declared as the fourth state capital of Georgia and, in 1806, was incorporated as a town.
- In 1868, the capital was moved to its current home of Atlanta, Georgia.
- Baldwin County was known for being home to Central State Hospital, which was once the world's largest mental institution.
- Southern gothic writer Flannery O'Connor lived in Milledgeville from 1951-1964 at Andalusia Farm, now a museum open for public tours.

BALDWIN COUNTY SCHOOL DISTRICT *At-A Glance*

Student Demographics

- ► 64% Black
- ► 24% White
- ► 6% Multi-racial
- ► 5% Hispanic
- ► 1% Asian
- ▶ 85% Eligible for free or reduced meals
- ► Special Education 12%
- Gifted -7%
- \blacktriangleright ESOL 2%
- Homeless 4%







Our Mission & Vision



The Mission of the Baldwin County School District, in **collaboration** with families and community, is to educate students who will graduate college and career ready and become contributing members of our local and global communities.

Our Vision is to empower students to achieve their maximum potential for lifelong success.



Strategic Plan and Innovations

Jawin County

* System



Strategic Plan and Innovations



Student Prepare every student for Achievement college and career **Priorities and Commitments** success School and **Engage families**, Community community members, and **Partnerships** civic organizations as active partners **Recruiting and** Recruit, develop, and **Retaining High** retain effective teachers Performing and staff Staff

<u>Student Performance</u> <u>Noteworthy Achievement</u>



- On the End of Grade(EOG) Georgia Milestones Assessment System(GMAS), we increased in performance percentages in ELA and math in 3rd, 4th, and 6th grades.
- On the EOG GMAS, we had significant increases in reading performance levels and lexiles for grades 3, 4, 6, 7, and 8.
- Based on the College and Career Ready Performance Index (CCRPI) comparison data from 2022-2023, there are increases in literacy scores for all schools of 15 points or higher and all schools have exceeded the pre-pandemic scores for literacy.
- Both primary, both elementary, and the middle school had increases in CCRPI Readiness scores of 13 points or higher.

<u>Student Performance</u> <u>Noteworthy Achievement</u>



- Baldwin High School exceeded the state's scores in Progress, Closing the Gap, and Graduation Rate on CCRPI.
- Both primary schools had a Closing Gap score of 100 on the CCRPI Report..
- Third grade math is on a constant rise from pre-pandemic years. For spring 2023, scores were higher than the 2018-2019 scores, with 74% of students Developing, Proficient, and Distinguished learners. This score is the highest percentage of any subject area in any grade for 2023.
- Eighth grade reading has 61% of students Developing, Proficient, and Distinguished learners, which is the highest percentage of any subject in middle school.
- The elementary Closing the Gap District scores was a 70.5, which was higher than the state score of 66.7.
- The high school had a Closing the Gap score of 78.6, on the CCRPI which was higher than the state score of 67.5





#1- Increase the percentage of students reading at grade level K-8.

#2- Increase the percentage of all students performing at the Proficient and Distinguished Learner Level on the ELA, Math and Science EOG and EOC assessments.

#3- Reduce the percentage of all students performing at the Beginning Learner Level on the ELA EOG and EOC assessments.

What are we doing in Baldwin County to ensure our students achieve at high levels?





We remove barriers and close the opportunity gap.

*Social Emotional Needs - Counselors and Behavior Specialists

*Healthcare - Bee Well Clinic - Mental Health Services

*Uniforms and Parent Laundry Learning Center

*Breakfast, Lunch and Dinner Programs

*Building the Capacity of Parents- Parent University

*Address the digital divide by providing computers and

hotspots to connect to WIFI

*Evening School - Foothills



*STEAM Initiative (Science, Technology, Engineering, Arts and Mathematics)

*Dual Enrollment and AP Credits



Initiatives and Professional Learning Priorities

• Standards-based instruction

Literacy / ELA

- Districtwide Literacy Framework
- Units of Study
- Tier l High Quality Materials
- Science of Reading Training
 - LETRS for Teachers and Admin
 - Orton-Gillingham
 - Wilson Reading Program
- Small-group Instruction
- Vocabulary and Background Knowledge
- Data-Driven Instruction (iReady and MAP)
- Goal Setting with Students and Families
- Benchmark & Assessment Data for Instructional Grouping
- Evidence-Based Writing
- Reading Conferences
- Universal Reading Screener
- Tier II and Tier III Support
- Stakeholder Communication

- After school Literacy Academy
- Read United for Grades K-2 in Partnership with Communities In School and United Way of Central Georgia
- Ferst Readers Initiative for Preschool and Pre-K students - Provides students with a book each month with literacy activities for parents





What is a Charter System?



BALDWIN COUNTY SCHOOL DISTRICT Empowering Minds through Academics, Igniting Creativity through the Arts, Fostering Excellence through Athletics!

LEARN MORE \rightarrow









A charter system is a school district that operates under a performance-based contract between board and the state board of education.

Under the Charter System operating model, Baldwin County Schools would gain freedom and flexibility from many state education laws and regulations in exchange for increased accountability for student achievement. Additionally, charter systems must distribute meaningful decision-making authority to individual schools by maximizing school-level governance through local school governance teams.

As a Charter System, the Baldwin County Schools will agree to a five year contract with the State Board of Education to use the broad flexibility from almost all state education laws and regulations to innovate in exchange for increased accountability for student achievement.

A key element to charter system is moving decision making closer to where learning takes place. That means leaving decisions to the school system and to the schools within the system. It also means involving more people in the decision making process. **A Local School Governance Team** in each school is the method BCS will use to get the community, parents and teachers involved in decision making to maximize educational opportunities for our students.



TRANSFORMING BALDWIN HIGH SCHOOL ACADEMIES



Engineering, Information Technology, and Production

- Marketing
- Computer Science
- Agriculture
- Construction
- Welding (Dual Enrollment)
- Aviation/Unmanned Aircraft Systems (Drone)

Hospitality, Health, and Human Services

- Healthcare
- Cosmetology
- Early Childhood Education
- Teaching as a Profession
- Culinary Arts
- Criminal Justice (Dual Enrollment)
- Patient Care CNA (Dual Enrollment)



Arts, Entertainment, and Communication

- Band
- Chorus
- Drama
- Dance
- Visual Arts
- Audio-Video Technology







PHILADELPHIA

What's Working to Narrow Academic Achievement Gaps: Post-Pandemic Insights from the School District of Philadelphia

Tony B. Watlington, Sr., Ed. D. Superintendent May 14, 2024



Overview

- 1. District Overview & Superintendent Charge
- 2. What **Outcomes** are we **Achieving**?
- 3. What are we Doing to **Accelerate Academic Achievement**?

District Overview & Superintendent Charge

District Overview

197,115 Total Student Enrollment

116,115 District & Alternative 64,119 Charter Enrolled 14,643 Cyber Charters 2,238 Other (View more enrollment data)

331 Total Number of Schools

249 District & Alternative
218 District Schools
31 Alternative Education
82 Charter

Student Diversity

Black/ African-American 50% Hispanic/ Latino 24% White 14% Asian 7% Multiracial/ Other 5%

School Funding

Local \$1.86B | State \$2.074B | Federal \$31.3M | Federal Grant Relief \$528.4M

167 Languages Spoken by students/family

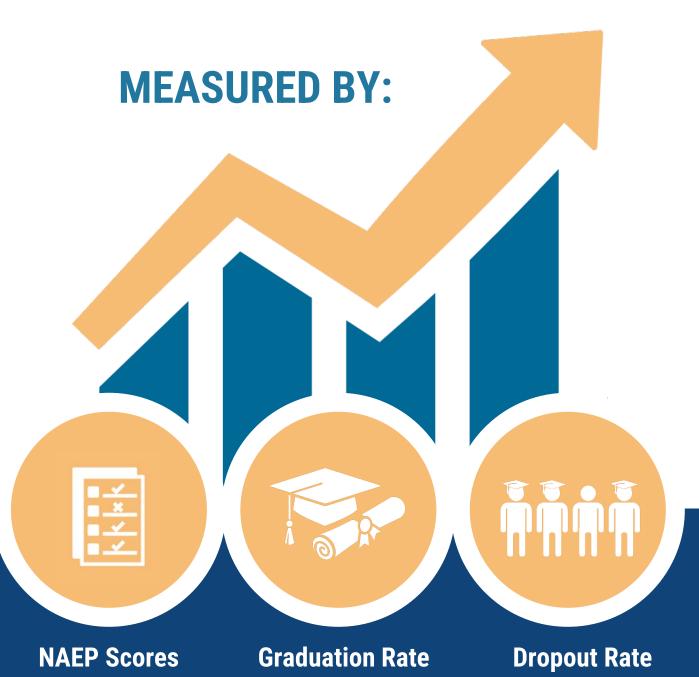
4950 Students now enrolled in Advanced Placement **34** Advanced Placement courses are available across our schools

Career and Technical Education Programs International Baccalaureate Programs

Superintendent Charge:

The School District of Philadelphia will **achieve the Board's Goals and Guardrails**, as well as **become the fastest improving large**, **urban school district in the country**.





What Outcomes Are We Achieving?

Twenty-six Participating NAEP TUDA Districts in 2022





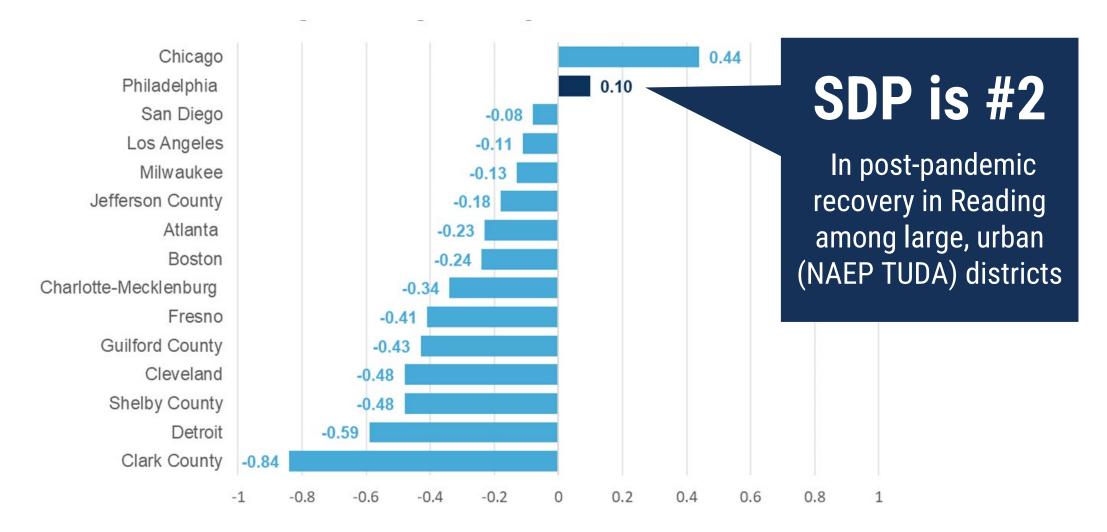
Education Recovery Scorecard

Change in Average Math Scores from 2019-2023 (National Comparisons)



Note: Of the 28 total districts participating in NAEP Trial Urban Districts in 2019 and 2022, 15 had available data for the 2019 through 2023 analysis. *Fresno participated in TUDA from 2009 until 2019. The Education Recovery Scorecard (<u>https://educationrecoveryscorecard.org/</u>) included 30 states and represented 60 percent of the U.S. public school population from grades 3-8.

Education Recovery Scorecard Change in Average Reading Scores from 2019-2023 (National Comparisons)



Note: Of the 28 total districts participating in NAEP Trial Urban Districts in 2019 and 2022, 15 had available data for the 2019 through 2023 analysis. *Fresno participated in TUDA from 2009 until 2019. The Education Recovery Scorecard (https://educationrecoveryscorecard.org/) included 30 states and represented 60 percent of the U.S. public school population from grades 3-8.

How Do We Plan to Accelerate Academic Achievement?



High Levers for Accelerating Student Achievement

- Highly qualified, well supported, stable teachers over time
- 2 Highly qualified, well supported, stable principals over time
- **3** High quality, standards aligned, and culturally appropriate curriculum (both academic & SEL)
 - Adequate time on task (regular teacher and student attendance) and rigorous core instruction
 - Schools engage parents and guardians as partners

What are our Specific Strategies to Close Achievement Gap?

Specific Strategies to Close Achievement Gaps

- Focus on **rigorous, grade-level (Tier 1) core instruction**.
- Implement high-quality, curriculum and instructional resources districtwide for all grade levels (K-12):
 - Illustrative Math in the 2023-2024 School Year
 - Science of Reading in the 2024-2025 School Year
- Offer intensive professional learning and instructional coaching for school-based instructional leadership teams:
 - Teachers
 - Assistant Principals
 - Principals
- Provide more than **170 District operated pre-K locations** across Philadelphia.
- **Partner with community organizations, like Read by 4th,** that have distributed millions of books to families citywide since 2016.

THE SCHOOL DISTRICT OF PHILADELPHIA

Thank you and Questions

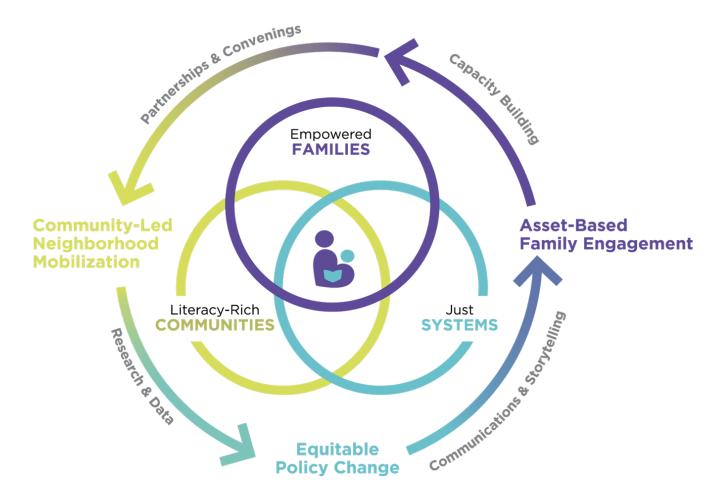
Protecting every child's right to read.



Protecting every child's right to read.



Everyone has a role in growing strong readers.



With the Philly ABCs, learning the alphabet has never been more fun!

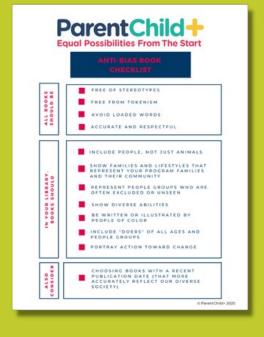




We're making it easier for our partners to access diverse books.



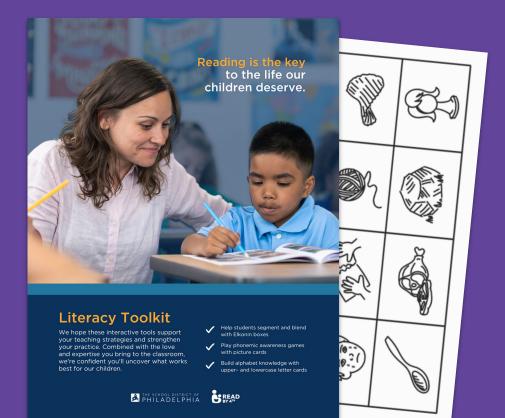
Book Wish Open House invited *all* grant applicants to receive free books.



Held Mirrors Windows and Doors training on importance of diverse books. Commitment to purchase from local Black-owned bookstores.



We've co-created science-of-reading aligned resources with and for educators.



ACTIVITY TOOLKIT





ONLINE RESOURCE

We're changing the Teacher Pipeline and supporting inservice PD



12

Education programs in Pennsylvania are accredited in IDA The Knowledge and Practice Standards for Teachers of Reading.



COMMUNITY OF PRACTICE

District Family Engagement Liaisons have been trained in the Parent Workshop on Early Reading Skills.



Reading Captains share resources with Philly families and expertise with partners.



"When I think about the Read by 4th collective and what is happening amongst this group, I think of the word Ujima, which is a Kwanza principle that talks about collective work and responsibility. And it means that my brothers and sisters problems become my problems and we work together to solve them.

Being able to look at all of our problems not just as individual organizations, but as a collective has been powerful."

NYSHAWANA FRANCIS-THOMPSON, ED.D. Chief of Curriculum and Instruction School DIstrict of Philadelphia





BIRMINGHAM CITY SCHOOLS AND THE HOUSING AUTHORITY OF THE **BIRMINGHAM DISTRICT (HABD)**

A PARTNERSHIP THAT WORKS

DR. MARK SULLIVAN

Superintendent Birmingham City Schools

May 14, 2024



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COLO



Leadership

Birmingham City Schools Board Members



District 1 Mr. Sherman Collins, Jr.



District 2 Neonta Williams

NGHAM



District 3 Mary Boehm



District 4 Derrick L. Billups



District 5 James A. Sullivan



District 6 Leticia Watkins



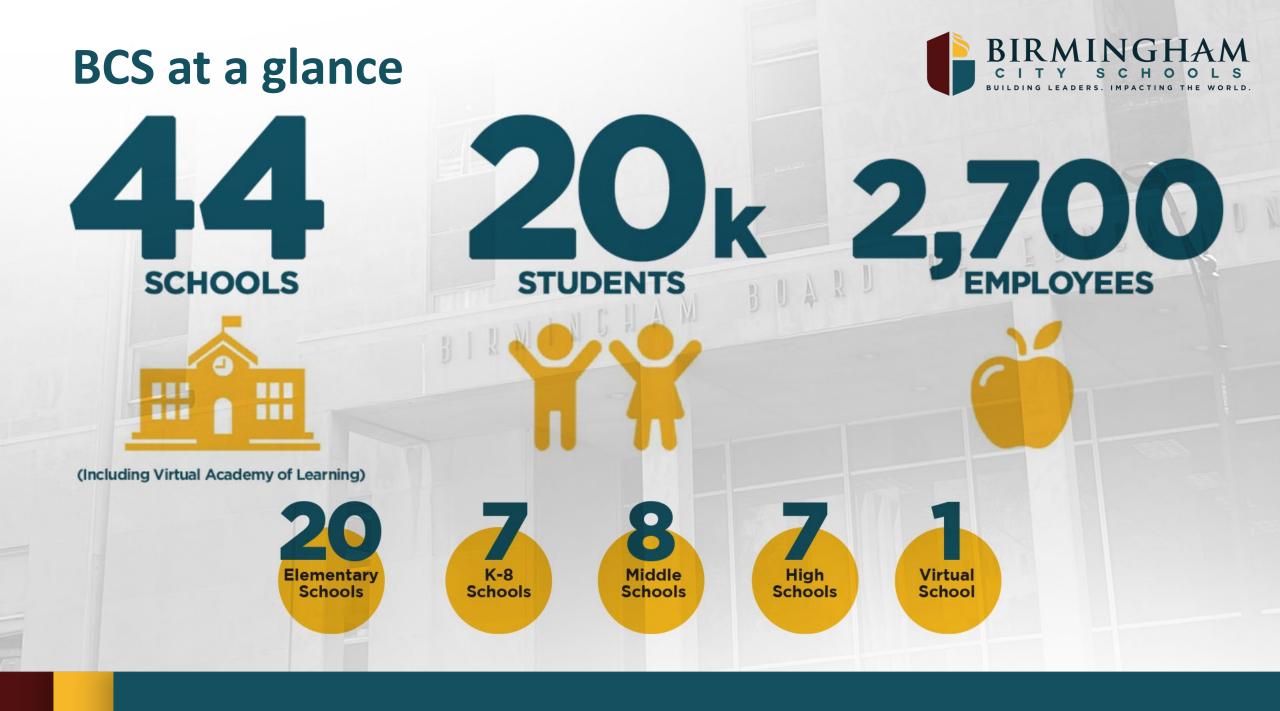
District 7 Walter Wilson



District 8 Sonja Q. Smith



District 9 Jason Meadows



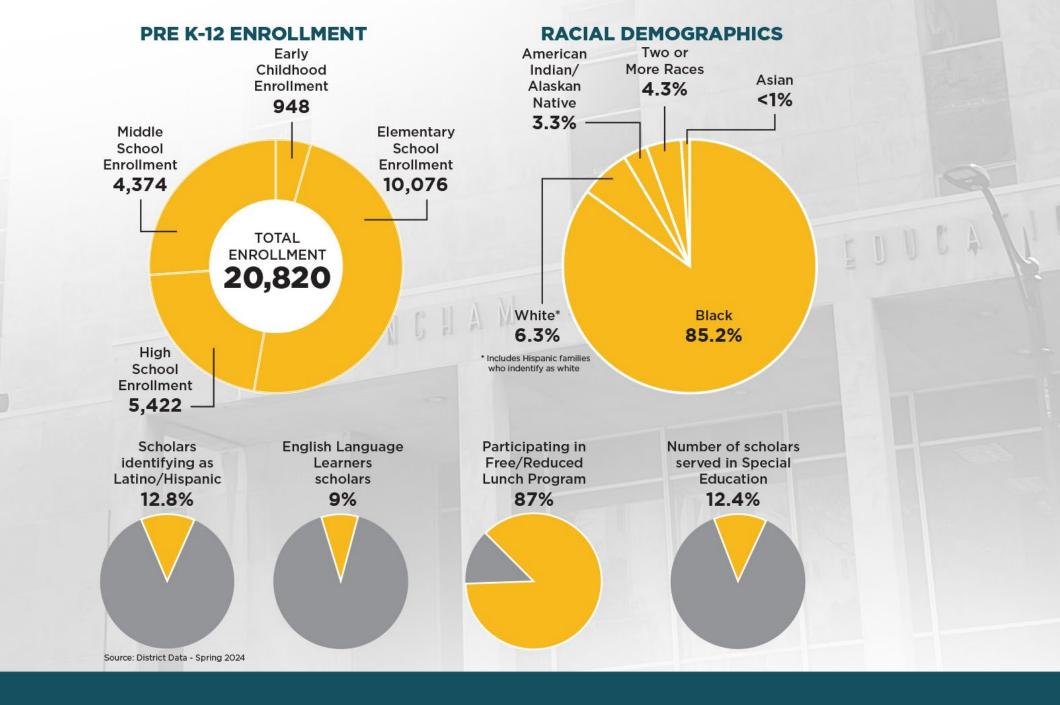
Housing Authority and BCS Partnership





About one-fourth of Birmingham City Schools Students live in public housing in Birmingham

- In 2021, HABD Worked with Birmingham City Schools to Educate Students and their Families on COVID and Efforts to Mitigate the Spread of the Coronavirus
- HABD Partners with Reading Initiatives in the schools and in their communities to help raise student achievement.
- The Housing Authority, along with support from the City of Birmingham and several stakeholders launched an initiative this year to reduces the number of chronic absentees.



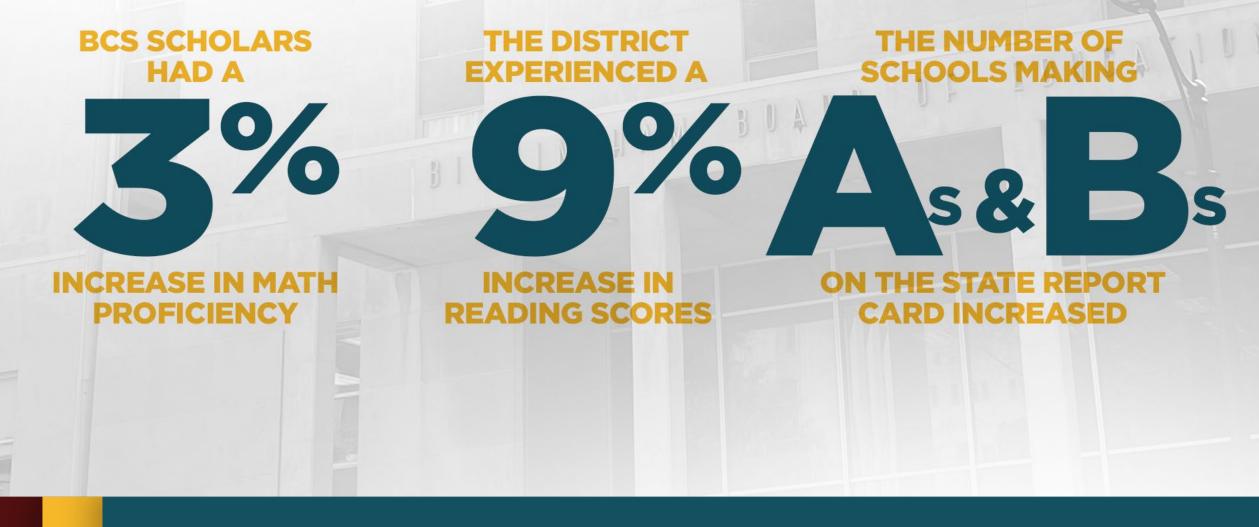


Challenges Following the Pandemic

- Recover Learning Loss
- Accelerate Learning
- Support Students and Employees



Recent Academic Success





The New York Times

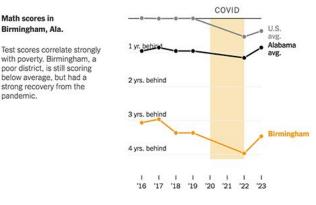
Birmingham City Schools was highlighted in this report based on the increases our scholars showed in math, compared to other school districts across the country – both urban and suburban.

Bright Spots: What Has Worked?



Birmingham, Ala., prioritized extra time for learning over school breaks. Mark Sullivan, the superintendent, said some parents initially balked, but have come to love the program. Bob Miller for The New York Times

Other districts focused on adding more hours of school, including Birmingham, Ala., a majority Black district where most students qualify for free or reduced price lunch.



The superintendent, Mark Sullivan, said he first wanted to make school year-round, a dramatic solution that found little support among families and teachers. So he offered a compromise: The district would hold extra instructional sessions available to all students during fall, winter and spring breaks, in addition to summer school.

Questions & Discussion

Upcoming GLR Learning Tuesdays Webinars

FUNDER-TO-FUNDER CONVERSATION

Seeding Knowledge: Harnessing Philanthropy to Cultivate Learning in Everyday Spaces Tuesday, May 21, 12:30-2:00 p.m. ET/9:30-11:00 a.m. PT

GLR LEARNING TUESDAYS: BIG BETS WORKING Not Just Nice But Necessary: Family Engagement = A Big Bet That's Paying Off for Kids Tuesday, May 21, 3–4:30 p.m. ET/12–1:30 p.m. PT

GLR LEARNING TUESDAYS: LEARNING LOSS RECOVERY CHALLENGE Scaling Evidence-Based Products & Programs Within Districts Tuesday, May 28, 3:00-4:30 p.m. ET/12:00-1:30 pm PT

CRUCIBLE OF PRACTICE SALON Watertown Community Health Foundation: Early Learning Collaborative and Equity Tuesday, June 11, 12:30-2:00 p.m. ET/9:30-11:00 a.m. PT



